

The Nordic Defence Industry Seminar

Helsinki 9-11 May 2016



NORDEFCO

NORDIC DEFENCE COOPERATION



Thales Global Presence (per country)

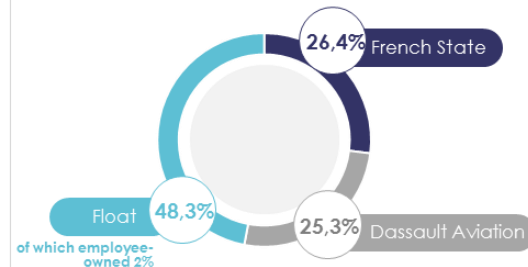


A balanced revenue structure



Revenues in 2015
14 billion euros

Shareholders (at 31 December 2014)



DUAL MARKETS Military & Civil



TRUSTED PARTNER FOR A SAFER WORLD



Employees

62,000
(workforce under management at 31 Dec. 2015)



Global presence

56 countries



Self-funded R&D* 2015

707 million euros
* Does not include therefore R&D undertaken with external funding.

Thales in the Nordic and Baltic Region

Employees:

 **350**

Nordic & Baltic Hub:

 **9** Countries:
Denmark, Sweden, Finland,
Iceland, Estonia, Latvia,
Lithuania, Norway & Ireland

Presence in the Nordic & Baltic region:

 **8** Country Offices:

- Denmark: Søborg and Copenhagen
- Sweden: Stockholm
- Finland: Kouvola
- Latvia: Riga
- Norway: Oslo, Trondheim and Kongsvinger



Thales' References in Finland fostered trans-Baltic and Transatlantic cooperation



ATM centre, radar & equipments



Finnish Air
Traffic
Management
System.

FINEST member



22XX RADAR



Main Line signalling

Rail signalling (ESTW)
and Kouvola Traffic
Control Centre



Crotale



BMP2 Equipment



GM400 RADAR



Communications

THALES GROUP INTERNAL

THALES