

NORDEFCO

NORDIC DEFENCE COOPERATION

THE NORDEFCO CHOD GUIDANCE

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The NORDEFECO CHOD Guidance

1 Background

In Helsinki November 5, 2009 the Nordic Ministers of Defence established a new structure for the Nordic cooperation. The structure is named Nordic Defence Cooperation, NORDEFECO. The mission for NORDEFECO is to put the overall ambitions of the Defence cooperation into concrete terms.

The purpose of this paper is to provide direction and guidance for the Nordic Defence Cooperation on military strategic level. The paper serves as a bridge between the NORDEFECO MoU and the specific underlying agreements and arrangements, describing the Nordic CHOD's guidance for desired development on the military level. This guidance does not under any circumstances challenge the integrity of individual nations, but provides possibilities to participate in activities at nations own discretion.

2 Military level objectives:

The overall objective of NORDEFECO on the military level is cooperation across the entire range of defence structures in order to achieve better cost-effectiveness and quality, and thereby creating enhanced operational capability.

Based on the NORDEFECO MoU, the military level cooperation will enable:

- More efficient production of military capabilities that will allow the release of resources in benefit of increased operational capability.
- The ability to maintain and develop nationally-defined operational capabilities.
- Combined and cost-effective contributions to international efforts for peace and security.

More efficient production of military capabilities that will allow the release of resources in benefit of increased operational capability.

Mutual cooperation within the entire range of defence structures will create cost-effectiveness, and thereby release resources for increased operational capability. Over time, as systems integration and interoperability increases, the potential for cost effective use of resources will increase.

The ability to maintain and develop nationally-defined operational capabilities.

Through cooperation in the development and production of capabilities the Nordic countries

can maintain and develop depth and width of their national capabilities. This means the ability to keep single capabilities over the point of critical level¹.

Combined and cost-effective contribution to international efforts for peace and security

The best way to face the contemporary challenges to peace and security is through collaboration. Deep and comprehensive cooperation will enable us to contribute with larger, more efficient and sustainable units to international efforts for peace and security within EU, NATO and UN - led operations.

3 Military level foundation

Increased and credible operational effect through borderless cooperation

Increased and credible operational effect through borderless cooperation is at the core to develop the cooperation and by that the driving force for prioritization and progression towards the NORDEFECO military level objectives.

4 Current priorities and focus areas

The overall focus is to prioritise and increase the tempo in turning activities into tangible results.

Focus will be in the following areas:

- Strengthen operational and capability cooperation related to operations.
- Decrease bureaucracy and hindrances related to cross-border activities.
- Establish a process to synchronise, as appropriate, requirements to increase the tempo in capability development and armament acquisition.
- Coordinate common education, training and exercises.

These priorities should serve as a list of focus areas in the coming year and will be reviewed annually.

Annexes:

- A. Shortlist 2012 presenting the highest prioritised objectives for 2012
- B. NORDEFECO achievements

¹ Critical level means the minimum level of resources necessary to enable simultaneous production, development, training, maintenance and ongoing operations for a function or a system. Under critical level the whole capability is jeopardized.

Shortlist 2012

The NORDEFCO CHOD Guidance document provides the Nordic Chiefs of Defence direction and guidance to the NORDEFCO Military level cooperation. The shortlist presents key objectives with the highest expectations to deliver tangible results in the Nordic defence cooperation in 2012.

The following objectives constitute the 2012 Shortlist and should be reflected in the MCC Action Plan 2012:

- Cooperation on “Veteran Affairs”.
- Establish a “Centre for Gender in Military Operations”.
- Issue a common Nordic concept for the “Battalion Task Force 2020” study.
- Implement the “Cross-border training Air South” project.
- Develop a “Generic Nordic Logistics Concept” for future operations.
- Implement a solution for intra-Nordic sharing of classified information.
- Exchange of information between the Nordic nations concerning ongoing work in the area of “Cyber Defence”.

Achievements obtained within the Nordic defence cooperation

The following is a list of achievements which have been obtained at the military level within the NORDEFCO structure in 2011.

The list does not include implemented activities managed within the Nordic nation's chain of command.

Achievements obtained in the NORDEFOCO structure during 2011:

- The conduct of a strategic study on "*International Trends in Long-Term-Defence Planning – a Comparative Study*".
- Initiated the capability gap analyses of the nations, covering short term, medium term as well as long term. This compiled list will serve as the background for further analysis and the result to be presented in 2012.
- The conduct of common Nordic courses on Concept Development & Experimentation (CD&E).
- Nordic cooperation on CD&E activities during EX Viking 11. (Planning, Knowledge Support and Red and Green Teaming).
- Exchange of officers between NOR and SWE working with CD&E.
- Developed a mechanism to follow up the "Top Ten" capability studies.
- Conducted comparative screening of national acquisition plans.
- The Acquisition and Life Cycle support (ALCS) established and at full operational capability with own Terms of Reference agreed.
- Developed a "*Concept for Industrial information sharing on the Military Level*".
- The naval MCM project transferred into an Implemented Activity, incl the planning and conduct of a MCM exercise in 2012.
- The Naval Diving study transferred into an Implemented activity.
- The 5 year Combined Joint Nordic Exercise Plan 2012-2016 approved, incl a process for annual update.
- Established Nordic cooperation on Veteran Issues, incl the planning and conduct of a Nordic Veterans Conference in 2012.
- The project "Centre for Gender in Military Operations" in a process of being transferred into an Implemented Activity. Expected to be at initial operational capability by Jan 2012.
- Developed a common planning directive for a potential cooperation between FIN, NOR and SWE in ISAF/RC-N. The planning is conducted within the respective national chain of command.
- The establishment of a common Nordic MOVCON unit in ISAF/RC-N located in MeS. (FIN, NOR and SWE).

- Development of a NORDEFECO Counter-IED Action Plan including specific aims and milestones.
- Consensus concerning future cooperation in the field of common Level 2 training activities and development of common Nordic standards regarding Counter-IED information exchange.
- Improved planning schedule and utilization of the Nordic weekly log-flights.
- Development of Standing Operation Procedures for regular C-17 resupply/sustainment flights in order to improve efficiency.
- Established cooperation with the Baltic States. Invited them to participate in selected activities at the military level and included them into activities according to their own preferences. (Veteran Issues and Centre for Gender in Military Operations).

Studies transferred into Projects:

- The study on “Cross-border training Air South” transferred into a Project.
- The study on “Air Evaluation” transferred into a Project.

Established the following tools and enablers:

- Established the NORDEFECO homepage (www.nordefco.org).
- Updated the “Guidelines for NORDEFECO Military Level Operating Procedures” (GUNOP).
- Developed a comprehensive process description and procedures to guide the work at the military level in NORDEFECO, to also include the relationship to the MODs when conducting studies and project.
- Updated the “NORDEFECO CHOD Guidance”.